

GFNORTE

Conference Call: 4Q19 Results

January 24th, 2020

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Profitability Remains Resilient

	4Q19	q/q	y/y	2019	y/y
Net Income	9,010	2%	-12%	36,528	14%
Recurring			6%	35,345	17%
EPS	3.12	2%	-12%	12.67	14%
Recurring			6%	12.26	17%
ROE	19.0%	(59)bp	(483)bp	20.1%	(21)bp
Recurring			(95)Bp	19.6%	28bp
ROA	2.28%	5bp	(26)bp	2.30%	12bp
Recurring			15bp	2.22%	16bp

ROA

2.54% 2.47%

2.13%

4Q

2.18%

1Q

2Q

2019

2.07% 2.10%

1.98%

1Q

2Q

2018

3Q

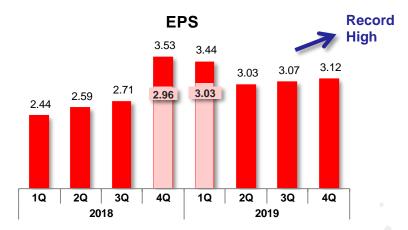
2.20% 2.24% 2.28%

3Q

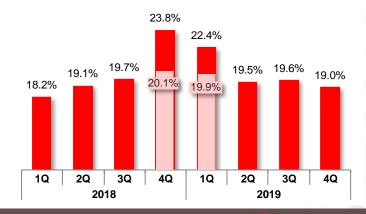
4Q

Record

High



ROE



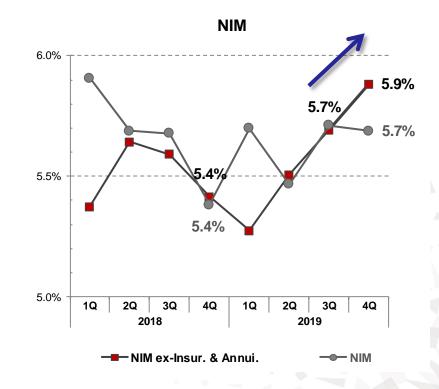
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Results supported on Core Business

Million pesos	4Q19	q/q	y/y	2019	y/y
NII Loans	16,403	4%	7%	62,885	10%
NII Repos	2,132	4%	(11%)	8,401	(2%)
NII Val. Adjust	69	36%	(62%)	180	(9%)
NII Insurance & Annuities	1,584	(28%)	(10%)	9,112	5%
NII	20,188	0%	3%	80,577	8%
Net Service Fees	4,230	33%	13%	14,011	7%
Trading Income	872	(62%)	(31%)	5,289	25%
Other Income	746	3%	(73%)	4,264	1%
Recurring			96%	2,603	43%
Total Revenues	26,035	(1%)	(5%)	104,141	8%
Recurring			4%	102,480	9%
Non-Interest Expense	10,572	0%	6%	40,678	8%
Cost to Income Ratio	40.6%	42pb	40pb	39.1%	1pb

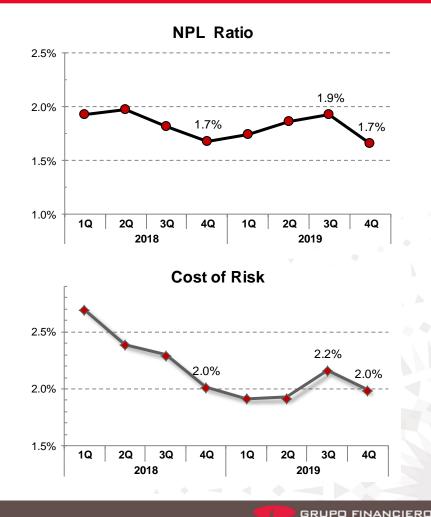


BANORTE

Loan Growth with Quality

- Excellent quarter for Commercial, Corporates and Government, with 6% sequential growth.
- Consumer books remains with positive growth momentum.
- Remarkable credit quality.

	4Q19	q/q	y/y
Commercial	172,729	3%	-1%
Corporate	128,159	4%	-6%
Government	173,988	10%	-12%
Mortgages	170,086	2%	9%
Car Loans	26,669	3%	11%
Credit Card	39,700	2%	8%
Payroll	51,311	(2%)	(3%)
Consumer Loans	287,766	2%	7%
Total	762,642	4%	(2%)
Total ex-Government	588,654	2%	2%



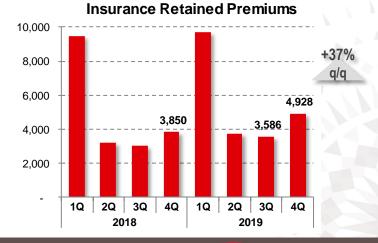
BA

Subsidiaries Growing Earnings Double Digit

- Bank Net Income +2% q/q, +14% recurring y/y.
- Insurance retained premiums up +37% in the quarter.
- Afore Net Income +28% y/y.

Participation in Net Income of GFNorte

Million pesos	4Q19	q/q	y/y	2019	y/y
Bank	6,729	2%	(22%)	26,994	11%
Recurring			(4%)	25,811	14%
Insurance	744	1%	15%	3,918	14%
Annuities	272	4%	44%	1,030	26%
Afore	360	(13%)	62%	1,609	28%
Broker	377	9%	24%	1,260	5%
Leasing & Factoring	236	(17%)	16%	957	11%





2019 on Target

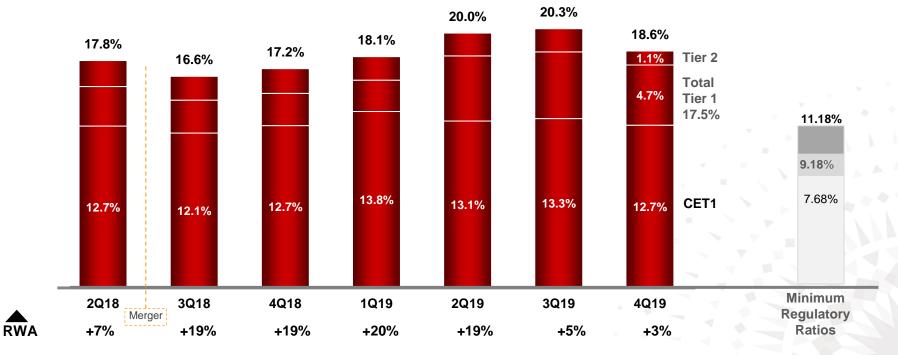
	2019 Goals	Actual	
Loan Growth (ex-Gov)	4% – 5%	2%	
NIM Expansion	15 –20bp	1bp annual 31pb 4Q	\checkmark
Expense Growth	7% – 9%	8%	\checkmark
Efficiency	37.5% - 38.5%	39.1%	
Cost of Risk	2.0% - 2.3%	2.0%	\checkmark
Tax Rate	26% - 28%	26%	\checkmark
Net Income	36.0 - 36.8	36.5	\checkmark
ROE	19.9% – 20.3%	20.1%	\checkmark



Bank Regulatory Capital Ratio

Capital Adequacy Ratio (CAR)

Basel III



*RWA= Risk Weighted Assets annual growth



Lower Funding Cost \rightarrow Higher NIM

- Funding cost improvement is a competitive advantage in 2020.
- NIM reach 5.9% in Dec19 from 5.4% in Dec18.

NIM

6.3%

.4%

4Q

1Q

2Q

2019

5.6%

3Q

4Q

NIM of Bank

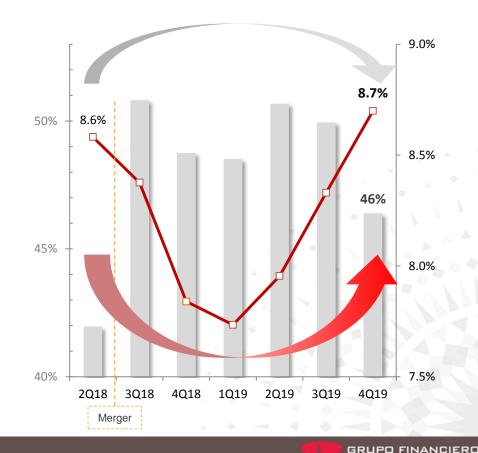
• 5.9% Dec'19

NIM of Group

6.6%

5.7%

Cost of Funds / TIIE --- NIM from loan portfolio



BANDR

9

6.5%

6.0%

5.5%

5.0%

1Q

6.4%

5.7%

2Q

Merger

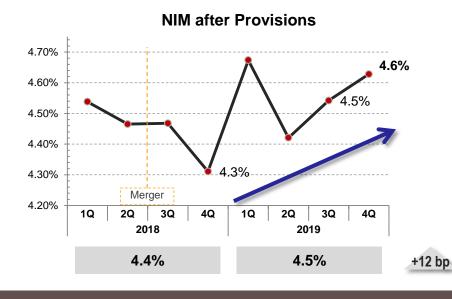
2018

5.6%

3Q

Controlled Cost of Risk

• Continuous growth on ROA supported on record high Risk Adjusted NIM



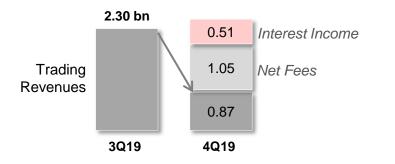


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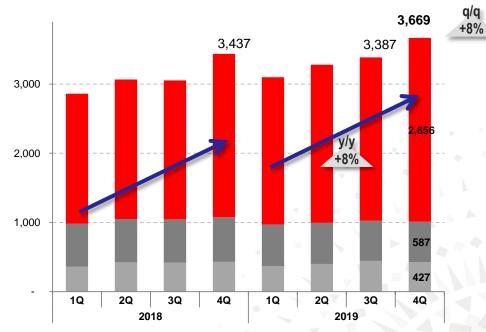
Recurring Revenues Expansion

- Core Banking Fees growth of 8% q/q.
- Trading revenue compensated with Interest Income & Fees.

Trading Revenues Compensated with Net Fees and Interest Income



Core Banking Fees



Fund Transfers Account Mgemt. Fees Electronic Banking Services



GFNorte Guidance

	Guidance 2020
Loan Growth	6% - 8%
NIM Expansion	5 – 15bp
Expense Growth	5% – 5.5%
Efficiency	38.0 - 39.0%
Cost of Risk	1.9% – 2.2%
Tax Rate	26% - 27%
Net Income	37.5 - 38.8
ROE	19.6% – 20.1%

Macro Estimates	2020
GDP	0.8%
Inflation	3.5%
Reference Rate	6.50%





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