

GFNORTE

Conference Call: 4Q19 Results

January 24th, 2020

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Profitability Remains Resilient

| | 4Q19 | q/q | y/y | 2019 | y/y |
|------------|-------|--------|---------|--------|--------|
| Net Income | 9,010 | 2% | -12% | 36,528 | 14% |
| Recurring | | | 6% | 35,345 | 17% |
| EPS | 3.12 | 2% | -12% | 12.67 | 14% |
| Recurring | | | 6% | 12.26 | 17% |
| ROE | 19.0% | (59)bp | (483)bp | 20.1% | (21)bp |
| Recurring | | | (95)Bp | 19.6% | 28bp |
| ROA | 2.28% | 5bp | (26)bp | 2.30% | 12bp |
| Recurring | | | 15bp | 2.22% | 16bp |

ROA

2.54% 2.47%

2.13%

4Q

2.18%

1Q

2Q

2019

2.07% 2.10%

1.98%

1Q

2Q

2018

3Q

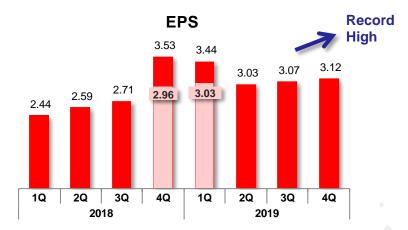
2.20% 2.24% 2.28%

3Q

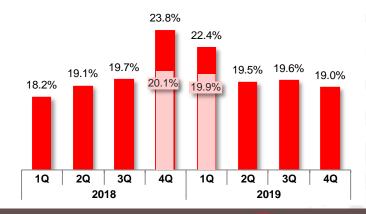
4Q

Record

High



ROE



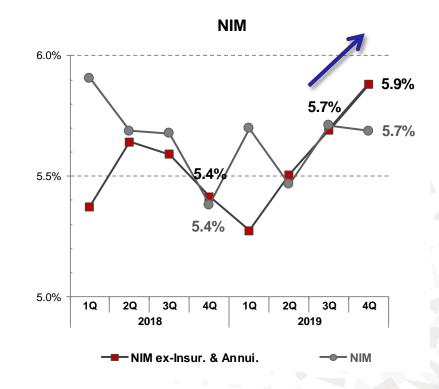
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Results supported on Core Business

| Million pesos | 4Q19 | q/q | y/y | 2019 | y/y |
|------------------------------|--------|-------|-------|---------|------|
| NII Loans | 16,403 | 4% | 7% | 62,885 | 10% |
| NII Repos | 2,132 | 4% | (11%) | 8,401 | (2%) |
| NII Val. Adjust | 69 | 36% | (62%) | 180 | (9%) |
| NII Insurance & Annuities | 1,584 | (28%) | (10%) | 9,112 | 5% |
| NII | 20,188 | 0% | 3% | 80,577 | 8% |
| Net Service Fees | 4,230 | 33% | 13% | 14,011 | 7% |
| Trading Income | 872 | (62%) | (31%) | 5,289 | 25% |
| Other Income | 746 | 3% | (73%) | 4,264 | 1% |
| Recurring | | | 96% | 2,603 | 43% |
| Total Revenues | 26,035 | (1%) | (5%) | 104,141 | 8% |
| Recurring | | | 4% | 102,480 | 9% |
| Non-Interest Expense | 10,572 | 0% | 6% | 40,678 | 8% |
| Cost to Income Ratio | 40.6% | 42pb | 40pb | 39.1% | 1pb |

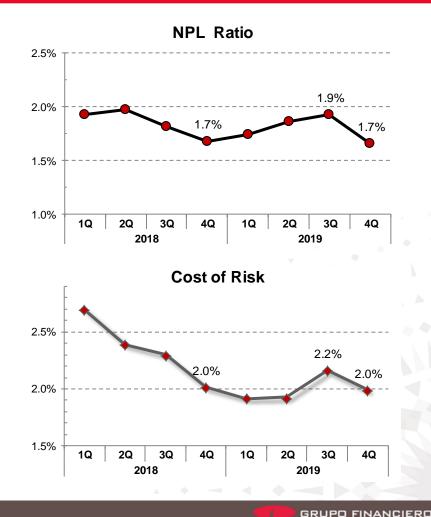


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Loan Growth with Quality

- Excellent quarter for Commercial, Corporates and Government, with 6% sequential growth.
- Consumer books remains with positive growth momentum.
- Remarkable credit quality.

| | 4Q19 | q/q | y/y |
|---------------------|---------|------|------|
| Commercial | 172,729 | 3% | -1% |
| Corporate | 128,159 | 4% | -6% |
| Government | 173,988 | 10% | -12% |
| Mortgages | 170,086 | 2% | 9% |
| Car Loans | 26,669 | 3% | 11% |
| Credit Card | 39,700 | 2% | 8% |
| Payroll | 51,311 | (2%) | (3%) |
| Consumer Loans | 287,766 | 2% | 7% |
| Total | 762,642 | 4% | (2%) |
| Total ex-Government | 588,654 | 2% | 2% |



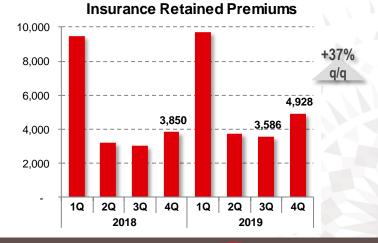
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Subsidiaries Growing Earnings Double Digit

- Bank Net Income +2% q/q, +14% recurring y/y.
- Insurance retained premiums up +37% in the quarter.
- Afore Net Income +28% y/y.

Participation in Net Income of GFNorte

| Million pesos | 4Q19 | q/q | y/y | 2019 | y/y |
|---------------------|-------|-------|-------|--------|-----|
| Bank | 6,729 | 2% | (22%) | 26,994 | 11% |
| Recurring | | | (4%) | 25,811 | 14% |
| Insurance | 744 | 1% | 15% | 3,918 | 14% |
| Annuities | 272 | 4% | 44% | 1,030 | 26% |
| Afore | 360 | (13%) | 62% | 1,609 | 28% |
| Broker | 377 | 9% | 24% | 1,260 | 5% |
| Leasing & Factoring | 236 | (17%) | 16% | 957 | 11% |





2019 on Target

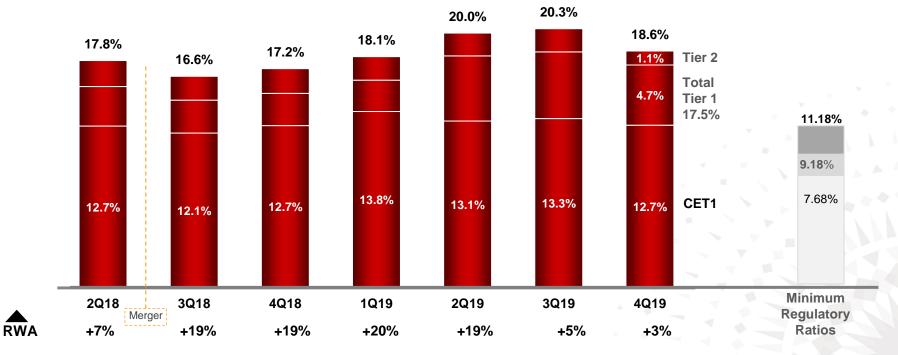
| | 2019 Goals | Actual | |
|----------------------|---------------|-----------------------|--------------|
| Loan Growth (ex-Gov) | 4% – 5% | 2% | |
| NIM Expansion | 15 –20bp | 1bp annual 31pb 4Q | \checkmark |
| Expense Growth | 7% – 9% | 8% | \checkmark |
| Efficiency | 37.5% - 38.5% | 39.1% | |
| Cost of Risk | 2.0% - 2.3% | 2.0% | \checkmark |
| Tax Rate | 26% - 28% | 26% | \checkmark |
| Net Income | 36.0 - 36.8 | 36.5 | \checkmark |
| ROE | 19.9% – 20.3% | 20.1% | \checkmark |



Bank Regulatory Capital Ratio

Capital Adequacy Ratio (CAR)

Basel III



*RWA= Risk Weighted Assets annual growth



Lower Funding Cost \rightarrow Higher NIM

- Funding cost improvement is a competitive advantage in 2020.
- NIM reach 5.9% in Dec19 from 5.4% in Dec18.

NIM

6.3%

.4%

4Q

1Q

2Q

2019

5.6%

3Q

4Q

NIM of Bank

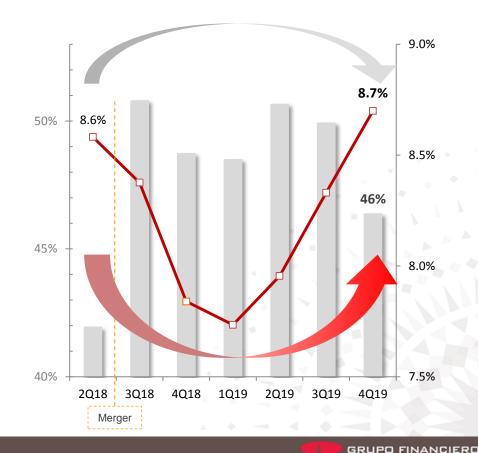
• 5.9% Dec'19

NIM of Group

6.6%

5.7%

Cost of Funds / TIIE --- NIM from loan portfolio



BANDR

9

6.5%

6.0%

5.5%

5.0%

1Q

6.4%

5.7%

2Q

Merger

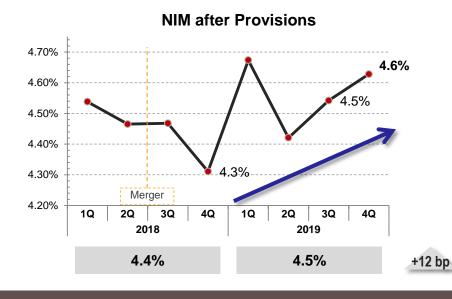
2018

5.6%

3Q

Controlled Cost of Risk

• Continuous growth on ROA supported on record high Risk Adjusted NIM



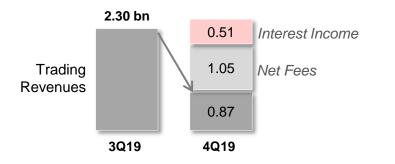


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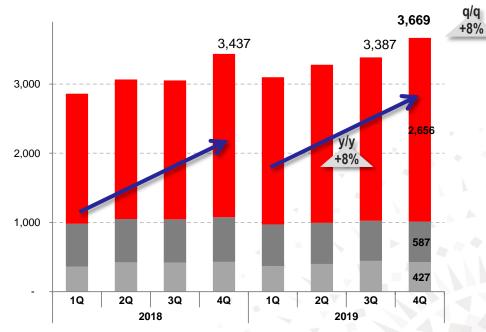
Recurring Revenues Expansion

- Core Banking Fees growth of 8% q/q.
- Trading revenue compensated with Interest Income & Fees.

Trading Revenues Compensated with Net Fees and Interest Income



Core Banking Fees



Fund Transfers Account Mgemt. Fees Electronic Banking Services



GFNorte Guidance

| | Guidance 2020 |
|----------------|------------------|
| Loan Growth | 6% - 8% |
| NIM Expansion | 5 – 15bp |
| Expense Growth | 5% – 5.5% |
| Efficiency | 38.0 - 39.0% |
| Cost of Risk | 1.9% – 2.2% |
| Tax Rate | 26% - 27% |
| Net Income | 37.5 - 38.8 |
| ROE | 19.6% – 20.1% |

| Macro Estimates | 2020 |
|-----------------|-------|
| GDP | 0.8% |
| Inflation | 3.5% |
| Reference Rate | 6.50% |





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